# Houston Independent School District 477 North Forest High School 2021-2022 Campus Improvement Plan

Accountability Rating: Not Rated: Declared State of Disaster



## **Mission Statement**

The mission of North Forest High School is to provide academic excellence and postsecondary readiness in order to rise above all challenges in an ever-changing global society.

## Vision

Our vision at North Forest High School is to build accountable, competitive, resilient, and persistent students who will mold and shape the future of our community.â€<

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## **Comprehensive Needs Assessment**

### Demographics

#### **Demographics Summary**

Enrollment	20-21	19-20
		17 =0
Campus	960	961
Ethnicity	20-21	19-20
Asian	2	0
Black	542	572
Hispanic	402	381
Native American	2	2
White	10	5
Two or More Races	2	1

English Learners	20-21	19-20
Number of English Learners	171	129

Economically Disadvantage	20-21	19-20
Percentage Economically		
Disadvantage	96%	72%

Students With Disabilities	20-21	19-20
Percentage of Students With Disabilities	15%	11%

School Year	20-21	19-20	18-19
Attendance rate	89.73%	92.63%	88.15%

School Year	20-21	19-20	18-19
Attendance rate	89.73%	92.63%	88.15%

<b>Teachers by Years of Experience</b>	Number of teachers
Beginning Teachers	9
1-5 Years Experience	22
6-10 Years Experience	8
11-20 Years Experience	13
Over 20 Years Experience	10

<b>Campus Professional Staff</b>	Number of Staff
Teachers	62
Administrators	3
Counselors	2
Nurse	1
Teacher Specialist	3
Other Support	4
Total	

Teachers by Years of Experience	Number of teachers
Beginning Teachers	9
1-5 Years Experience	22
6-10 Years Experience	8
11-20 Years Experience	13
<b>Over 20 Years Experience</b>	10

#### **Demographics Strengths**

- The number of students showing improvement in interventions, on weekly and common assessments, and the STAAR assessment.
- The staff is using data to drive instruction and teaching using aligned resources and using research-based strategies (small groups) and differentiation.
- Teachers are fostering positive relationships with students in a structured learning environment.

#### **Problems of Practice Identifying Demographics Needs**

**Problem of Practice 1:** Attendance rates have decreased to 89.4%, which is below the district and state average. **Root Cause:** Lack of consistent and effective attendance and tardy policies to encourage improved attendance tardy rates.

## **Student Learning**

**Student Learning Summary** 

#### TEA Accountability 2018- 19 Performance

D1	D2	D3	OVERALL	RATING
60	72	62	69	D

DISTINCTIONS
Post-Secondary Readiness

\_

<u>2020- 21 Goals</u>			
D1	D3		
70	80		

	STAARRe-Testers								
English 1	English 2	Algebra 1	Biology	US History					
Approaches /Meets/Masters	Approaches /Meets/Masters	Approaches /Meets/Masters	Approaches /Meets/Masters	Approaches /Meets/Masters					
(63) 12/1/0	(41) 8/2/0	(12) 2/0/0	(14) 5/0/0	(0) 0/0/0					
19% / 2%/ 0%	20% / 5%/ 0%	17% / 0%/ 0%	36% / 0%/ 0%	None					
(D) 19% / 4% / 0%	(D) 19% / 5% / 0%	(D) 15% / 0% / 0%	(D) 18% / 0% / 0%	(D) 21% / 4% / 0%					

	Campus TELPAS 2018-2019 Score 17%					%	
	2020-2021 ELD MOY Rating – Composite Score Goal: 50%						
Begi	Beginning		Intermediate		Advanced		ed High
ELD MOY	GOAL	ELD MOY	GOAL	ELD MOY	GOAL	ELD MOY	GOAL
27 (14)	50%	57 (29)	50%	49 (25)	50%	8 (4)	50%

#### 2020 Official TEA CCMR Data

	All	AA	н	SpEd	Eco Dis	EL	Cont. Enroll	Non-Cont. Enroll
TEA Targets	47%	31%	41%	39%	50%	31%	1% 47% 31	
Campus	56%	50%	67%	56%	61%	36%	56%	50%
#	216	143	72	205	166	50	216	143

#### **Student Learning Strengths**

Performance in the domains resulted in North Forest High School receiving a "D"rating from the Texas Education Agency. Throughout the year, student achievement data was disaggregated through an extensive data analysis process which occurred after each benchmark. Teachers met in Professional Learning Communities (PLC) to analyze data, plan instruction, compare instructional practices, and practice various ways of instructional delivery. Teachers and administrators tracked data according to TEKS and objectives by utilizing OnTrack and A4E. This program allows for data analysis through ethnicity groups, programs, individual teachers, and through item analysis. The data collected was sorted and arranged to identify students in need of additional assistance. The teachers created small intervention groups. In addition, performance data is compared by class, campus, district, and state (Campus assessments, common assessments, STAAR, TELPAS, etc.).

Monitoring student's performance is a continuous effort that requires specific, targeted action steps. Students not showing adequate progress are referred to RtI for additional support such as pull-outs and after-school tutoring. The longitudinal STAAR data indicates a need for a greater focus in SpEd and in English Language Arts. Therefore, this year, SpEd teachers were required to attend PLC meetings and collaborate with general education teachers. Adding ELA interventions to target students unsuccessful on common assessments also seemed to yield positive results.

#### **Problems of Practice Identifying Student Learning Needs**

Problem of Practice 1: Students are struggling to consistently master/achieve at high levels in English and Writing Root Cause: Students reading Lexile levels are low.

**Problem of Practice 2:** Special populations continue to increase however the amount of support has not. **Root Cause:** Lack of support with personnel, strategies, and current best practices being put into practice. We stick to what we have already done or know.

### **School Processes & Programs**

#### School Processes & Programs Summary

North Forest High School is a data-driven school where teachers utilize various resources to make informed decisions regarding planning, adjusting, and delivering instruction. Teachers meet weekly with the instructional coaches and/or Campus Leadership Team to plan and prepare effective lessons. During those meetings, multiple sources of data are analyzed and utilized to ensure that lessons are being created based on students' academic performance. The curriculum and assessments are guided by the district's scope and sequence which is aligned to state standards. In addition, teachers utilize the unit guides, checkpoint and Snapshot blueprints, STAAR blueprints, English Language Proficiency Standards (ELPS), Lead4ward guide guides. To ensure that the needs of "ALL" students are met; ELA teachers are required to obtain their ESL certification within one year of teaching on the campus. In addition, 100% of the teachers instructing students in the ELL program are ESL certified. Along with analyzing data and making sound instructional decisions, teachers at North Forest receive consistent feedback through walkthroughs and observations. This feedback is stored in AIM where teachers have complete access 24 hours a day. Feedback is provided to teachers within 5 days of a walkthrough or observation in an effort to provide optimal time for coaching. Feedback is also provided during the goal-setting conferences, progress conferences, and EOY reviews. In order to attract and retain highly qualified staff, an extensive array of professional developments are provided by the district and campus. Teachers are able to design individualized professional development plans tailored to the teachers' needs for their students. Members of the leadership staff attend job fairs throughout the year to recruit HO teachers. A school-wide intervention block occurs daily from 3:30- 4:00 p.m. to ensure that all students receive additional interventions. Intervention groups are established based on the academic performance of state and district assessments. Teachers and interventionists use this time to work one on one and in small groups with identified students. Administrators monitor and support i-Prep time daily. To help develop and coach teachers, all teachers who are new to the campus receive a mentor or buddy. The purpose of the mentoring program is to ensure the success of the teachers and students. When teachers feel supported, retention levels increase. Teachers with less than one year of experience receive a mentor, a week of onboarding at the new teacher academy, orientation on their home campus, weekly collaborative PLC meeting meetings with their team, weekly team meetings, and other professional development opportunities. All teachers, especially novice teachers, have reported feeling supported and coached well at Noth Forest High School.

Teachers by Years of Experience	Number of teachers
Beginning Teachers	9
1-5 Years Experience	22
6-10 Years Experience	8
11-20 Years Experience	13
<b>Over 20 Years Experience</b>	10

<b>Campus Professional Staff</b>	Number of Staff
Teachers	62
Administrators	3
Counselors	2
Nurse	1

<b>Campus Professional Staff</b>	N	umber of Staff	
Teacher Specialist	3		
Other Support	8		
Total		79	
Teachers by Years of Experien	ce	Number of te	eachers
Beginning Teachers		9	
1-5 Years Experience		22	
6-10 Years Experience		8	
11-20 Years Experience	13		
<b>Over 20 Years Experience</b>		10	

#### **School Processes & Programs Strengths**

- Data-driven decisions are made weekly during PLC meetings to address the needs of all students.
- Hire tutors as part-time interventionists that provide extra support for Tier II and Tier III students.
- Weekly PLC meetings are held to analyze data, plan instruction and practice instructional delivery.
- Weekly team planning sessions occur with the Teacher Specialist/ Assistant Principal to assist teachers in designing effective lessons.
- Consistent feedback (walkthroughs and observations) is provided
- All staff members are trained to implement SEL strategies.
- The SDMC meets four-five times a year to discuss program funding, parental involvement, culture/climate, and other campus needs.
- The leadership team meets weekly to discuss teacher performance, student data, and campus concerns/needs.
- Data-driven decisions are made weekly during PLC meetings to address the needs of all students.
- Hire tutors as part-time interventionists that provide extra support for Tier II and Tier III students.
- Weekly PLC meetings are held to analyze data, plan instruction and practice instructional delivery.
- Weekly team planning sessions occur with the Teacher Specialist/ Assistant Principal to assist teachers in designing effective lessons.
- Consistent feedback (walkthroughs and observations) is provided
- All staff members are trained to implement SEL strategies.
- The SDMC meets four-five times a year to discuss program funding, parental involvement, culture/climate, and other campus needs.
- The leadership team meets weekly to discuss teacher performance, student data, and campus concerns/needs.

#### Problems of Practice Identifying School Processes & Programs Needs

Problem of Practice 1: Hiring and retaining experienced highly qualified teachers for the student of North Forest High School. Root Cause: Having to hire half of the teaching staff with 1st year teachers this current school year.

**Priority Problems of Practice** 

## **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- Campus goals
- HB3 CCMR goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Covid-19 Factors and/or waivers for Assessment, Accountability, ESSA, Missed School Days, Educator Appraisals, etc.
- Planning and decision making committee(s) meeting data
- State and federal planning requirements
- Covid-19 Factors and/or waivers

#### Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Accountability Distinction Designations
- Federal Report Card Data

#### **Student Data: Assessments**

- State and federally required assessment information
- State and federally required assessment information (e.g. curriculum, eligibility, format, standards, accommodations, TEA information)
- (STAAR) current and longitudinal results, including all versions
- State of Texas Assessments of Academic Readiness (STAAR) current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- · Postsecondary college, career or military-ready graduates
- Texas Success Initiative (TSI) data for postsecondary/college-ready graduates data
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- SAT and/or ACT assessment data
- PSAT
- Student failure and/or retention rates
- Local diagnostic reading assessment data
- Local benchmark or common assessments data
- Observation Survey results
- Grades that measure student performance based on the TEKS

#### **Student Data: Student Groups**

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and progress
- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and progress
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically Disadvantaged / Non-economically disadvantaged performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- EL/non-EL or LEP data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender, etc.
- Career and Technical Education (CTE) data, including coherent sequence coursework, program growth and student achievement by race, ethnicity, gender, etc.
- Gifted and talented data
- Dual-credit and/or college prep course completion data

#### **Student Data: Behavior and Other Indicators**

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Class size averages by grade and subject
- School safety data
- Enrollment trends

#### **Employee Data**

- Professional learning communities (PLC) data
- Teacher/Student Ratio
- Campus leadership data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact

#### **Parent/Community Data**

- Parent engagement rate
- Community surveys and/or other feedback

#### Support Systems and Other Data

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Budgets/entitlements and expenditures data
- Study of best practices
- Action research results

## **Board Goals**

**Board Goal 1:** ELAR The percentage of 3rd grade students performing at students reading and writing at or above grade level in reading as measured by the Meets Grade Level Standard on STAAR will increase 8 percentage points from 42% in spring 2019 to 50% in spring 2024.

Goal 1: English I and II will increase by 15% in achievement and increase growth points earned in ELA by 20%.

Strategic Priorities: Expanding Educational Opportunities

**Measurable Objective 1:** At least 55% of all 1st-time test-takers will score at the approaches level or above; at least 33% of all 1st-time test-takers will score at the Meets level or above; at least 15% of 1st-time testers will score at the Masters level on the 2022 ELAR EOC by ensuring Tier 1 instruction is at the depth and complexity of the standard.

Evaluation Data Sources: Snap 1 ; DLA; Snap2; Mock STAAR

Strategy 1 Details	Reviews			
Strategy 1: Teachers and co-teachers will continuously be trained to complete the preparation necessary to maximize the		Formative		Summative
instructional time from bell to bell with students.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased learning time and student retention of content				
Staff Responsible for Monitoring: Assistant Principals, ELA Teachers				
Action Steps: Monitor utilization/implementation of professional development in classroom instruction				
Communicate and model high expectations for students and teachers				
Emphasis on strong, effective Tier I instruction with the implementation of novel studies/thematic units				
Title I Schoolwide Elements: 2.4, 2.5 - TEA Priorities: Build a foundation of reading and math				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue		

Measurable Objective 2: Students reading at a 5th-grade level or below will decrease from 78% to 0% as measured by Renaissance Universal Screener.

**Evaluation Data Sources:** Renaissance 360

Strategy 1 Details Reviews			views		
Strategy 1: Implement a variety of instructional resources to increase student learning and engagement, including, but not	Formative			Summative	
limited to Achieve 3000, Imagine Language and Literacy, Lead4ward, Focused Reading, and novel studies/thematic units					
Strategy's Expected Result/Impact: Increase student comprehension and vocabulary					
Staff Responsible for Monitoring: Admin over ELA					
ELA Teachers					
Action Steps: Provide teachers with targeted professional development on how to best use Archive 3000 and					
Lead4ward.					
Then monitor utilization/implementation of professional development in classroom instruction.					
Title I Schoolwide Elements: 2.4					
No Progress Accomplished -> Continue/Modify	X Discon	tinue	•	·	

Measurable Objective 3: 100% of the ELA teachers in the tested area will be provided with support and strategies for instructional best practices that increase academic performance in English I and English II.

Evaluation Data Sources: TADS, STAAR growth, District snapshots and formative assessments, Campus common assessments

Strategy 1 Details	Reviews			
Strategy 1: Individual and content-wide instructional coaching provided by administrators and Teacher Development		Summative		
Specialists.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase academic performance in English I and English II. Staff Responsible for Monitoring: Campus Leadership Team				
No Progress ONO Accomplished -> Continue/Modify	X Discon	tinue		

**Board Goal 2:** MATH The percentage of 3rd grade students performing at or above grade level in math as measured by the Meets Grade Level Standard on STAAR will increase 8 percentage points from 46% in spring 2019 to 54% in spring 2024.

**Goal 1:** Algebra 1 will improve overall student performance: to 75% Approaches Level, 45% Meets Level, 20% Masters Level and 50% Algebra 1 Re-testers will score at the Approaches Level.

Strategic Priorities: Expanding Educational Opportunities

#### Measurable Objective 1: Create and implement an assessment calendar that followed 98% of the time.

Evaluation Data Sources: Campus-Based Assessment; Snap1; DLA; Snap2; Mock STAAR

Strategy 1 Details	Reviews			
Strategy 1: Use campus assigned teacher development specialist with district curriculum specialist to review district guides		Summative		
and pacing calendars <b>Strategy's Expected Result/Impact:</b> The campus will be on pace with the district pacing calendar and ready to assess during the assessment window.	Nov	Jan	Mar	June
<b>Staff Responsible for Monitoring:</b> Admin over Math Math Teachers Math TDS				
Action Steps: Paid planning day during the summer to develop the calendar				
Title I Schoolwide Elements: 2.4 - TEA Priorities: Build a foundation of reading and math				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discor	ntinue		·

Measurable Objective 2: Training and implement 100% of Algebra 1 teacher to use the TI-Nspire Calculator during classroom instruction

Evaluation Data Sources: Class observations; Campus-Based Assessment; Snap1; DLA; Snap2; Mock STAAR

Strategy 1 Details		Rev	views		
Strategy 1: Model, implement and monitor the effective use of TI-Nsire calculator with key content/academic vocabular		Formative			
by the teacher	Nov	Jan	Mar	June	
<b>Strategy's Expected Result/Impact:</b> Increase in student achievement on Campus-Based Assessment; Snap1; DLA; Snap2; Mock STAAR					
Staff Responsible for Monitoring: Admin over Math Math Teachers					
Action Steps: Graphing calculators support visual and kinesthetic learners interact and engage in lessons and become active learner; Monitor the effective use of the TI-Nspire with students					
<b>Title I Schoolwide Elements:</b> 2.4, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools					
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue		·	

Measurable Objective 3: Create opportunities for a minimum 90% of students to communicate mathematical ideas, reasoning, their implications, and correct misconceptions.

Evaluation Data Sources: Lesson Plans, Observations, Walkthroughs

Strategy 1 Details				
Strategy 1: Develop a plan of action that incorporates the use of the TI- Nspire		Summative		
Strategy's Expected Result/Impact: Increase the scores on the standardized assessments such as ACT, SAT and STAAR.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Leadership Team				
Action Steps: Purchase TI-Npire Calculator and Have teachers training on how best to use them in your class.				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue		

**Board Goal 3:** SCHOOL PROGRESS The percentage of graduates that meet the criteria for CCMR as measured in Domain 1 of the state accountability system will increase 8 percentage points from 63% for 2017-18 graduates to 71% for 2022-2023 graduates reported in 2024.

**Goal 1:** 80% of all students will meet a College, Career, and Military Readiness criteria set forth by the Post-Secondary partnership(s) and Texas Education Agency.

Strategic Priorities: Expanding Educational Opportunities

Measurable Objective 1: 90% of all students will have the opportunity to earn an industry-based certification

Evaluation Data Sources: CTE teacher log of certification give; Classroom Observations

HB3 Board Goal

Strategy 1 Details				
Strategy 1: Track each student's progress toward meeting a CCMR indicator	Formative			Summative
<ul> <li>Strategy's Expected Result/Impact: Upon graduation, every student is prepared for college or a career.</li> <li>Staff Responsible for Monitoring: Admin over CTE</li> <li>AP Teachers</li> <li>Dual Credit Teacher</li> <li>CTE teachers</li> <li>Action Steps: Train teachers on how to monitor and what part they play in students obtaining a CCMR indicator.</li> <li>Title I Schoolwide Elements: 2.5, 2.6 - TEA Priorities: Connect high school to career and college</li> </ul>	Nov	Jan	Mar	June
Image: Wow Brogress     Image: Wow Brogr	X Discon	itinue	1	1

Measurable Objective 2: A minimum of 75% of the Seniors will successfully complete the TSIA by May 2022

**Evaluation Data Sources: TISA** 

**HB3 Board Goal** 

Strategy 1 Details	Reviews			
Strategy 1: Use the advisory time to implement instructional resources that track students' success using diagnostic tests		Formative		Summative
that will help to fill gaps in student learning.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Students will enroll in a two-year or four-year college or university				
Staff Responsible for Monitoring: Senior Admin				
Senior Counselor				
Action Steps: Register all senior for the TSIA in the fall and the Spring				
<b>Title I Schoolwide Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Connect high school to career and college, Improve low-performing schools				
No Progress Accomplished -> Continue/Modify	X Discon	ntinue		

Measurable Objective 3: Grow / Strengthen the Dual Credit program by increasing the number of courses offered on the 2022 -2023school year term

Evaluation Data Sources: Master Schedule

Strategy 1 Details				
Strategy 1: Offer more than 2 dual credit courses		Summative		
Strategy's Expected Result/Impact: Increased enrollment of students in post-secondary programs	Nov	Jan	Mar	June
Staff Responsible for Monitoring: College access coordinator				
Action Steps: The number of dual credit courses offered in the fall semester				
No Progress Accomplished -> Continue/Modify	X Discontinue			

**Board Goal 4:** CLOSING THE GAPS The percentage of students receiving special education services reading at or above grade level as measured by the Meets Grade Level Standard on the STAAR 3-8 Reading and STAAR EOC English I and II assessments will increase 8 percentage points from 21% in spring 2019 to 29% in spring 2024.

#### Goal 1: CLOSING THE GAPS

Strategic Priorities: Expanding Educational Opportunities

**Measurable Objective 1:** All special education case managers will receive training on Graduation ARDs, Graduation Coding, and procedures on submitting documentation to Ms. Vaught.

Evaluation Data Sources: ARD and special education documentation

Strategy 1 Details	Reviews			
Strategy 1: The special education department will hold PLCs to facilitate ongoing training for graduation procedures and	Formative			Summative
coding. Strategy's Expected Result/Impact: Improved student monitoring	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Special Education Dept. Chair SPED Admin				
Action Steps: Select a day weekly or bi-weekly that SPED teachers can meet and train.				
Title I Schoolwide Elements: 2.4, 2.5, 2.6				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discor	ntinue		

Measurable Objective 2: 100% Students on the Unique Curriculum will be administered the STAAR ALT 2 released test during the same time that General Ed.

**Evaluation Data Sources:** Practice STAAR Alt

Strategy 1 Details				
Strategy 1: The special education department Chair and SLLteachers will meet to discuss plans for administering the		Formative		Summative
STAAR ALT 2 Released Assessments and data tracking.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Students on the Unique Curriculum will achieve at the satisfactory and accomplished level on the STAAR ALT 2 released test				
<b>Staff Responsible for Monitoring:</b> SPED Department Chair Admin over SPED				
Action Steps: Training teacher to administrator the assessment				
<b>Title I Schoolwide Elements:</b> 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools				
No Progress Continue/Modify	X Discon	tinue		

Measurable Objective 3: 90% of Identified dyslexic students will receive individualized services pertaining to their comprehensive dyslexic level.

**Evaluation Data Sources:** 504 Cammoindations

Strategy 1 Details		Reviews			
Strategy 1: The campus aligns intervention personnel and resources for students' targeted deficit skill(s).	Formative			Summative	
Strategy's Expected Result/Impact: Increase performance on standardized assessment	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: District Dyslexia Specialist					
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue		<u> </u>	

#### **Goal 1:** ATTENDANCE

Strategic Priorities: Ensuring Student Health, Safety and Well-Being

#### Measurable Objective 1: Increase daily student attendance from 89.2% to a minimum of 96% YTD

Evaluation Data Sources: Weekly attendance reports

Strategy 1 Details	Reviews			
Strategy 1: Establish an attendance team that meets weekly to identify our chronic absentee students while looking at the		Formative		Summative
percentage of students in attendance per grade level and by the teacher.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase in student daily attendance				
Staff Responsible for Monitoring: Attendance ance Clerk and Admin over attendance				
Action Steps: In the first two weeks, we will identify students who have missed more than two days during this time to identify our chronic absentee students on our campus.				
Title I Schoolwide Elements: 2.5, 2.6				
No Progress ON Accomplished - Continue/Modify	X Discor	itinue		

Measurable Objective 2: The percent of chronically absent students will decrease by 10%

Evaluation Data Sources: Attendance report

Strategy 1 Details				
Strategy 1: Check and connect attendance via monitoring in class, school-wide, and with PLC check-ins.	Formative			Summative
Strategy's Expected Result/Impact: Increase in student monthly attendance	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Wraparound Specialist Admin over Attendance				
Action Steps: Develop a personal and individualized support plan to be drafted.				
Title I Schoolwide Elements: 2.5, 2.6 - TEA Priorities: Improve low-performing schools				
No Progress Or Accomplished Continue/Modify	X Discon	itinue		

Measurable Objective 3: Teachers will record student attendance daily with 100% fidelity

Strategy 1 Details				
Strategy 1: Truancy warning letters will be mailed and phone calls made to parents of students who have excessive		Formative		Summative
absences	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased student attendance in class Staff Responsible for Monitoring: Assistant Principals, Attendance Clerk, Title I Coordinator, Principal Action Steps: Provide parents with information/resources so that their children will be in attendance and be successful in the school environment.				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discor	ntinue		

#### Goal 2: DISCIPLINE

Strategic Priorities: Ensuring Student Health, Safety and Well-Being

Measurable Objective 1: Institute discipline procedures to reduce discipline infractions that impact classroom instruction.

Evaluation Data Sources: Monthly discipline report

Strategy 1 Details		Reviews			
Strategy 1: Implement Restorative Intervention (Thinkery)- setting where scholars can discuss the off-task behavior and		Formative		Summative	
correct his/her behavior	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Fewer discipline infractions					
Staff Responsible for Monitoring: Grade level Admins					
Action Steps: Educate scholars, staff, and parents on restorative practices					
TEA Priorities: Improve low-performing schools					
No Progress Accomplished -> Continue/Modify	X Discon	tinue			

Measurable Objective 2: The number of physical altercations taking place on campus will decrease by 50%

Evaluation Data Sources: Monthly Discipline report

Strategy 1 Details	Reviews			
Strategy 1: Utilize restorative practices with campus FACE and wraparound specialists to support students who commit		Formative		Summative
Level I and II infractions (instead of automatic placement in ISS or OSS).	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Reduce the number of repeated occurs of the behavior				
Staff Responsible for Monitoring: Face specialist Wraparound specialist Grade leval admins				
Action Steps: Utilize Intervention Assistance Team to develop intervention plans to improve scholar behavior				
Title I Schoolwide Elements: 2.6, 3.1, 3.2 - TEA Priorities: Recruit, support, retain teachers and principals				
No Progress Over Accomplished Continue/Modify	X Discon	ntinue		

#### **Goal 3:** VIOLENCE PREVENTION

Strategic Priorities: Ensuring Student Health, Safety and Well-Being

#### Measurable Objective 1: Reduce the number of drug offenses by 50%

Evaluation Data Sources: Discipline Report

Strategy 1 Details	Reviews			
Strategy 1: Drug awareness program		Summative		
Strategy's Expected Result/Impact: Fewer students using drugs	Nov Jan Mar			June
Staff Responsible for Monitoring: Wraparound specialist         Face specialist         Action Steps: Invite guest speakers to educate students on the negative effects of drug use.         Title I Schoolwide Elementer 2 ( TEA Priorition Imageneous law performing schools)				
Title I Schoolwide Elements: 2.6 - TEA Priorities: Improve low-performing schools				
Image: No Progress     Image: No Progress     Image: No Progress     Image: No Progress	X Discor	ntinue		

Measurable Objective 2: Increase student and teacher awareness for suicide prevention.

Evaluation Data Sources: Counselor Data

Strategy 1 Details	Reviews			
Strategy 1: Develop a pipeline for students to report suicide attempts/warnings	Formative			Summative
Strategy's Expected Result/Impact: Fewer student attempts of suicide	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Counselor staffWraparound SpecialistFace SpecialistAction Steps: Provide students with the national suicide tip line inconspicuous areas				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue	1	1

**Measurable Objective 3:** Decrease the number of student discipline infractions by 50%

**Evaluation Data Sources:** HISD Conect

Strategy 1 Details	Reviews			
Strategy 1: Institute discipline procedures to reduce discipline infractions that impact classroom instruction.	Formative			Summative
Strategy's Expected Result/Impact: Decrease number of students in OSS	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Assistant Principal, Teacher Specialist				
Action Steps: Tiered tardy policy and Classroom Management Support				
No Progress Or Accomplished Continue/Modify	X Discon	tinue		

#### **Goal 4: SPECIAL EDUCATION**

Strategic Priorities: Transforming Academic Outreach

**Measurable Objective 1:** Special Education (SPED) students achieving at the Approaches level in grades 9-12 will increase from 34% to 80% as measured by all 2021 STAAR EOC Assessments.

Evaluation Data Sources: Campus-Based Assessment; Snap1; DLA; Snap2; Mock STAAR

Strategy 1 Details	Reviews			
Strategy 1: All mainstream special education students will demonstrate growth at MOY, EOY, and PM as measured by	Formative			Summative
Renaissance Universal Screener.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase in SPED student preformance				
Staff Responsible for Monitoring: SPED Admin SPED Department Chair				
Action Steps: Daily support by the SPED teacher				
No Progress Complished Continue/Modify	X Discon	ıtinue		

Measurable Objective 2: 100% of students with disabilities who receive special education support will achieve growth on the Math Universal Screener.

Evaluation Data Sources: Ren 360 Math

Strategy 1 Details	Reviews			
Strategy 1: Small group/individual instruction weekly for students with disabilities	Formative			Summative
Strategy's Expected Result/Impact: Increase in students with disabilities performance on the universal screener	Nov	Jan	Mar	June
<b>Staff Responsible for Monitoring:</b> SPED Admin SPED Department Chair				
Action Steps: Attend PLCs for core/EOC subjects to understand the content to support student t success.				
Title I Schoolwide Elements: 2.4, 2.5, 2.6				
No Progress Or Accomplished Continue/Modify	X Discon	ntinue		

Measurable Objective 3: All Special Education Case Managers will receive training on Graduation ARDs, Graduation Coding, and procedures on submitting documentation to Mrs. Vaught.

477 North Forest High School Generated by Plan4Learning.com

Strategy 1 Details	Reviews			
<b>Strategy 1:</b> The special education dept. will hold PLCs to facilitate ongoing training for graduation procedures and coding.	Formative			Summative
Strategy's Expected Result/Impact: Increase student success after graduation	Nov	Jan	Mar	June
Staff Responsible for Monitoring: SPED Department Chair				
Action Steps: Case managers will attend weekly PLC meetings to receive updated information on Graduation ARDs and graduation coding. Case managers that support students that are seniors will review and complete transcript audits to make sure students have taken all courses to meet graduation requirements. Case managers will review student State Assessment data to confirm they are meeting graduation requirements and graduating on the appropriate graduation plan and with the correct coding.				
No Progress Or Accomplished Continue/Modify	X Discon	tinue		

Goal 5: SPECIAL POPULATIONS: EL, Economically Disadvantaged, Dyslexia, At-Risk, Gifted and Talented, etc.

Strategic Priorities: Expanding Educational Opportunities, Transforming Academic Outreach

Measurable Objective 1: Increase the percentage of EL students meeting progress on TELPAS to 40% by the conclusion of the 2021-2022 school year.

Evaluation Data Sources: ELD1 and ELD 2, TELPAS, LAS Benchmark Assessment

Strategy 1 Details	Reviews				
Strategy 1: The teachers will use TELPAS data proficiency level, and years in the US schools to provide appropriate		Formative		Summative	
linguistic accommodations and monitor progress throughout the year.	Nov	Jan	Mar	June	
<ul> <li>Strategy's Expected Result/Impact: Increase reading and English language comprehension</li> <li>Staff Responsible for Monitoring: LPAC Administrator</li> <li>LPAC Clerk</li> <li>Teachers</li> <li>Action Steps: Increase in Spanish/English reading fluency as evidenced in MOY, BOY, and EOY Universal</li> <li>Screener, Running Records, and HFW results.</li> <li>English Language Development (ELD) progress from BOY to MOY and MOY to EOY in all four language</li> <li>domains in OnTrack TELPAS</li> </ul>					
Title I Schoolwide Elements: 2.4, 2.5, 2.6					
No Progress Owner Accomplished Continue/Modify	X Discon	tinue			

Measurable Objective 2: 90% of Identified dyslexic students will receive individualized services pertaining to their comprehensive dyslexic level.

Evaluation Data Sources: Dyslexic monitoring forms

Strategy 1 Details		Reviews			
Strategy 1: The campus aligns intervention personnel and resources for students' targeted deficit skill(s).	Formative			Summative	
Strategy's Expected Result/Impact: Increase in student success in reading and writing	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Dyslexia teacher		<b> </b>			

Special populations Admin Action Steps: Teachers will use rubrics to provide specific feedback to student writing, and students will demonstrate improvement in writing based on teacher feedback.			
Title I Schoolwide Elements: 2.4, 2.5, 2.6			
$\textcircled{00} \text{No Progress} \qquad \textcircled{000} \text{Accomplished} \qquad \longrightarrow \texttt{Continue/Modify}$	X Discon	tinue	

**Measurable Objective 3:** Increase the number of students that are labeled Gifted and Talented by 30%

Evaluation Data Sources: 504 Cammoindations

Strategy 1 Details	Reviews			
egy 1: The campus aligns intervention personnel and resources for students' targeted deficit skill(s). Formative				Summative
Strategy's Expected Result/Impact: Increase performance on standardized assessment	Nov	Jan	Mar	June
Staff Responsible for Monitoring: District Dyslexia Specialist				
Image: Moment of the second	X Discontinue			

#### Goal 6: PARENT and COMMUNITY ENGAGEMENT

Strategic Priorities: Expanding Educational Opportunities

Measurable Objective 1: Increase the number of parents that attend school-sponsored events by 20% as compared to the 2020-2021 school year

Evaluation Data Sources: Sign-in sheet

Strategy 1 Details	Reviews			
Strategy 1: Parents will be invited to school-sponsored events through call-outs, flyers, email blasts, updated website		Formative		Summative
information, updated marquee information, and social media platforms.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased in parent involvement				
Staff Responsible for Monitoring: FACE specialist Wraparound Special list				
Action Steps: NFHS will host a minimum of 2 events quarterly with flexible days/hours to encourage parent and community participation.				
Title I Schoolwide Elements: 2.5, 3.1, 3.2				
No Progress ON Accomplished -> Continue/Modify	X Discon	tinue		

Measurable Objective 2: Bridge the gap between parents and community and North Forest High School with effective communication through monthly meetings

Evaluation Data Sources: Attendance Sheet

Strategy 1 Details	Reviews			
Strategy 1: Address parent and/or community concerns within 48 hours	Formative			Summative
Strategy's Expected Result/Impact: Improved school community relationship	Nov	Jan	Mar	June
Staff Responsible for Monitoring: FACE specialist Wraparound specialist				
Action Steps: Posters and/or flyers will be displayed throughout the campus, promoting open communication throughout this academic year.				
Title I Schoolwide Elements: 3.1, 3.2				
No Progress ON Accomplished - Continue/Modify	X Discon	ntinue		

Measurable Objective 3: Increase the amount of parental involvement through the NFHS VIPS program by 10%

**Evaluation Data Sources:** VIPS database

Strategy 1 Details		Rev	iews	
Strategy 1: Parents and community members will be invited to register for volunteer opportunities through the HISD VIPS	Formative			Summative
program; several volunteer opportunities will be scheduled with campus needs	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: More parent support Staff Responsible for Monitoring: FACE and Wraparound Specialist				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	itinue		

#### Goal 7: MANDATED HEALTH SERVICES

The campus will meet 100% of Mandated Health Services by the required dates for Immunization Monitoring, Vision Screening (Grades PK, K, 1, 3, 5 & 7), Hearing Screening (Grades PK, K, 1, 3, 5, & 7), Type 2 Diabetes (Grades 1, 3, 5, & 7), Spinal Screening (Grades 6 & 9), Medication Administration and AED Maintenance Checks.

Strategic Priorities: Ensuring Student Health, Safety and Well-Being

Measurable Objective 1: IMMUNIZATION MONITORING, data entry and state reporting requirements will be completed by a certified school nurse on or before October 22, 2021.

**Evaluation Data Sources:** Immunization data entry and state reporting for all students completed by SCHOOL NURSE: Estimated number of students to be screened: Note: If the school does not have a certified school nurse or screener, steps for completing this requirement will be detailed in the strategy below.

**Measurable Objective 2:** VISION SCREENING at Grades PK, K, 1, 3, 5, & 7 will be completed by a certified school nurse or screener on or before December 10, 2021.

**Evaluation Data Sources:** Vision screening records for all applicable students completed by SCHOOL NURSE: Estimated number of students to be screened: Note: If the school does not have a certified school nurse or screener, steps for completing this requirement will be detailed in the strategy below.

**Measurable Objective 3:** HEARING SCREENING at Grades PK, K, 1, 3, 5, & 7 will be completed by a certified school nurse or screener on or before December 10, 2021.

**Evaluation Data Sources:** Data entry, referral forms, and state report completed/submitted by SCHOOL NURSE: Estimated number of students to be screened: Note: If the school does not have a certified school nurse or screener, steps for completing this requirement will be detailed in the strategy below.

**Measurable Objective 4:** TYPE 2 DIABETES SCREENING at Grades 1, 3, 5, & 7 will be completed by a certified school nurse or screener on or before December 10, 2021.

**Evaluation Data Sources:** Screening, data entry, referral forms and state report completed/submitted by SCHOOL NURSE: Estimated number of students to be screened: Note: If the school does not have a certified school nurse or screener, steps for completing this requirement will be detailed in the strategy below.

Measurable Objective 5: SPINAL SCREENING at Grades 6 & 9 will be completed by a certified school nurse or screener on or before February 2, 2022.

**Evaluation Data Sources:** Screening, data entry, referral forms and state report completed/submitted by NAME & POSITION: Estimated number of students to be screened:

Note: If the school does not have a certified school nurse or screener, steps for completing this requirement will be detailed in the strategy below.

**Measurable Objective 6:** MEDICATION ADMINISTRATION, including, but not limited to emergency care of students with diabetes, seizures, and life threatening anaphylaxis will be completed by a certified school nurse for the school year 2021-2022.

Evaluation Data Sources: PERSON RESPONSIBLE: School Nurse/Health Wellness Team

Note: If the school does not have a certified school nurse or screener, rationale for not providing this service and steps for completing this ongoing student support need will be detailed in the strategy below.

Measurable Objective 7: AED (Automated External Defibrillator) MONTHLY MAINTENANCE CHECKS will be conducted for all AEDs and an annual report summitted to Health and Medical Services.

**Evaluation Data Sources:** PERSON RESPONSIBLE who is certified in CPR/AED: Number of AEDs on campus:

#### Goal 8: COORDINATED HEALTH PROGRAM (ES, MS and K-8 Campuses)

The campus will provide a Coordinated School Health Program designed to prevent obesity, cardiovascular disease, and Type 2 diabetes by coordinating health education, physical education, physical activity, nutrition services and parental involvement.

Strategic Priorities: Ensuring Student Health, Safety and Well-Being

Goal 9: OTHER UNMET (If applicable)

Measurable Objective 1: Biology EOC will improve overall student performance: to 80% Approaches Level, 30% Meets Level, 20% Masters

Evaluation Data Sources: Biology ECO scores

Strategy 1 Details	Reviews			
Strategy 1: Differentiation for bubble students at each category focusing on potential masters students	Formative Sum		Summative	
Strategy's Expected Result/Impact: Increase Biology Scores	Nov Jan Mar		June	
Staff Responsible for Monitoring: Admin over Science				
Action Steps: Provide instructional resources with targeted professional developments to provide high-quality instruction.				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	ntinue		

Measurable Objective 2: U.S. History EOC will improve overall student performance: to 91% Approaches Level, 60% Meets Level, 26% Masters

Evaluation Data Sources: US History EOC Scores

Strategy 1 Details	Reviews			
Strategy 1: Provide targeted intervention groups using critical thinking strategies to increase scores	Formative Sum		Summative	
Strategy's Expected Result/Impact: Increase US History scores		Jan	Mar	June
Staff Responsible for Monitoring: Admin over Social Studies         US History Teachers         Action Steps: Meet with identified students in small group instruction weekly				
Image: No Progress     Image: No Progress     Image: No Progress	X Discor	ntinue		

**Measurable Objective 3:** Students will demonstrate a 10 % increase in the percent of scores at the Masters' levels on district formative assessment data intermittently throughout the year. To have a greater impact on the AP scores.

**Evaluation Data Sources: DLA** 

Strat	Strategy 1 Details Reviews					
Strategy 1: Increase the support in the advance placemen	t classrooms			Formative		Summative
Strategy's Expected Result/Impact: Increase AP scores Staff Responsible for Monitoring: Teacher Specialist			Nov	Jan	Mar	June
No Progress	Accomplished		X Discontinue			

## **State Compensatory**

### **Budget for 477 North Forest High School**

#### **Total SCE Funds:** \$202,293.38 **Total FTEs Funded by SCE:** 6 **Brief Description of SCE Services and/or Programs**

- Academic Support Teacher - At-Risk Assistance Program - Emerging Billingual Supplemental Program (Language Support) - Emerging Billingual Supplemental Summer Program - High School/Post-Secondary Tutoring Program - High School Credit Retrieval - Math Supplemental Program - Reading Supplemental Program - School-Age Parenting -STAAR Tutorial Program

### **Personnel for 477 North Forest High School**

Name	Position	<u>FTE</u>
Abidoye, Olusegun Abiodun	Tchr, Math	1
Dhadral, Rajani	Tchr, Science	1
Jones Jr, Kenneth Ray	Tchr, Physical Education	1
Noel, Zakary Taylor	Tchr, Math	1
Rich Kerne, Ann Brunetta	Tchr, Social Studies	1
Richard, Symone Elayne	Tchr, Math	1

## **Title I Schoolwide Elements**

## ELEMENT 1. SWP COMPREHENSIVE NEEDS ASSESSMENT (CNA)

### **1.1: Comprehensive Needs Assessment**

All schools develop comprehensive needs assessments as part of the planning and decision-making process. Title I schools have additional responsibilities to ensure that the plans and decisions regarding the use of federal dollars align with program requirements and the needs of students. The comprehensive needs assessment (CNA) at this campus was developed by SBLC, Wraparound, FACE, Title I, Administrative Team, Department Chairpersons, Special Education Chairperson, and our shared decision-making committee.

## ELEMENT 2. SWP CAMPUS IMPROVEMENT PLAN (CIP)

## 2.1: Campus Improvement Plan developed with appropriate stakeholders

The SIP is developed with the involvement of parents and other members of the community to be served and individuals who will carry out the plan, including teachers, principals, other school leaders, paraprofessionals present in the school, and other stakeholders. Stakeholders were involved with the development of this plan in the following ways:

- Meeting w/SBLC
- Wraparound
- FACE
- Title I
- Administrative Team
- Department Chairpersons
- SPED Chairperson
- SDMC

### 2.2: Regular monitoring and revision

Regular monitoring of the strategies funded through Title I occur in addition to the formative reviews required by this improvement plan. At our campus, regular monitoring of the implementation of strategies and students' progress includes:

- Ren. 360, OnTrack,
- District Level Assessments (BOY/MOY/EOY),
- Progress Tracking SPED, Progress Reports Easy IEP, ARD,
- Lead4ward

### 2.3: Available to parents and community in an understandable format and language

The SIP is available to parents in the following locations:

- Main Office
- Secretary
- FACE
- Wraparound
- Title I Offices

The SIP was made available to parents by:

- School Website
- By request
- listed SIP locations

We provide the SIP to parents in the following languages:

- English
- Spanish

## 2.4: Opportunities for all children to meet State standards

Opportunities for all students to meet the TEKS include these schoolwide reform strategies:

- Use of intervention math (Strategic Learning) and English (Strategic Reading and Writing) for Tier 2 and Tier 3 students.
- IAT Monitoring
- Interventionists in classrooms provided by contracted services.

## 2.5: Increased learning time and well-rounded education

Ways that we increase learning time and a well-rounded education for our students include:

- School-wide lesson planning and instructional practice of bell to bell instruction.
- Learning opportunities outside the regular school day: Credit Recovery, Tutorials, Camp Spark.
- · Social-Emotional Learning Specialist available on campus for interventions.
- CTE Pathways and opportunities for Technical Careers at Barbara Jordan.
- Futures Program provides a Level II certificate for students.

## 2.6: Address needs of all students, particularly at-risk

An important campus focus is on schoolwide reform strategies that provide opportunities for all students, particularly those students who are at risk of not meeting the challenging State academic standards at advanced and proficient levels of student achievement. The strategies provided are based on evidence-based research to increase achievement for each student group on state tests and other assessments. Examples include the following:

- Building teacher capacity in their content areas and instructional areas:
- Proficient Tier 1 explicit instruction taking place in all content areas:
- Bi-weekly AT BATs:
- Small-Group Instruction based on student data
- Academic planning during summer with teachers for targeted groups
- PLCs with TDS
- Advisory time to implement instructional resources (diagnosis tests)
- Wraparound Purple Tracking System (daily SAF reports and weekly reports that address attendance which can increase learning time)
- Face Tracking System (daily and weekly reports that address attendance which can increase learning time)
- Ongoing Meetings to discuss STAAR/STAAR ALT.
- Restorative Practices
- Leader in Me
- PBIS School-wide Discipline Plan

### ELEMENT 3. PARENT AND FAMILY ENGAGEMENT (PFE)

## 3.1: Develop and distribute Parent and Family Engagement Policy

The following individuals, including roles (parents, teachers, admin, etc.) assisted with the development of the Parent and Family Engagement Policy:

- Parent -
- Wraparound Specialist
- FACE
- Administrative Team
- Title I

The PFE was distributed

- On the campus website
- Open House
- FACE Mtgs.
- By request

The languages in which the PFE was distributed include

- English
- Spanish

Four strategies to increase Parent and Family Engagement include:

- Parent Workshops
- Parent/Teacher Organization
- Family Friendly School Walk-Through
- Community Resource Guide

## 3.2: Offer flexible number of parent involvement meetings

The campus provided four Title I Parent Meetings and each meeting had an alternate time/date to accommodate parents' schedules. The meeting dates are listed below:

<ul> <li>Meeting #1</li> <li>Alt.</li> </ul>	Wednesday, September 15, 2021 Thursday, September 16, 2021	10:00 a.m. 3:00 p.m.
• Meeting #2	Wednesday, October 13, 2021	10:00 a.m.
• Alt.	Thursday, October 14, 2021	3:00 p.m.
<ul> <li>Meeting #3</li> </ul>	Wednesday, November 10, 2021	10:00 a.m.
• Alt.	Thursday, November 11, 2021	3:00 p.m.
<ul> <li>Meeting #4</li> </ul>	Wednesday, December 15, 2021	10:00 a.m.
• Alt.	Thursday, December 16, 2021	3:00 p.m.
<ul> <li>Meeting #5</li> </ul>	Wednesday, January 12, 2022	10:00 a.m
• Alt.	Thursday, January 13, 2022	3:00 p.m.
<ul> <li>Meeting #6</li> </ul>	Wednesday, February 9, 2022	10:00 a.m.
• Alt.	Thursday, February 10, 2022	3:00 p.m.
<ul> <li>Meeting #7</li> </ul>	Wednesday, March 9, 2022	10:00 a.m.
• Alt.	Thursday, March 10, 2022	3:00 p.m.
<ul> <li>Meeting #8</li> </ul>	Wednesday, April 6, 2022	10:00 a.m.
• Alt.	Thursday, April 7, 2022	3:00 p.m.

• Note – Dates and times are subject to change.

## **Title I Personnel**

Name	Position	Program	<u>FTE</u>
Beverly May	Class sizes Reduction		1
Eric Andelson	Intervention Teacher		1
Masksura Alam	Intervention Teacher		1